

July 14, 2023

Dr. Lynn Babington President Chaminade University of Honolulu 3140 Waialae Avenue Honolulu, HI 96816-1578

Dear President Babington:

This letter serves as formal notification and official record of action taken concerning Chaminade University of Honolulu (CUH) by the WASC Senior College and University Commission (WSCUC) at its meeting June 30, 2023. This action was taken after consideration of the report of the review team that conducted the Special Visit to CUH April 4-6, 2023. The Commission also reviewed the institutional report and exhibits submitted by CUH prior to the Special Visit and the institution's May 24, 2023 response to the team report. The Commission appreciated the opportunity to discuss the visit with you and your colleagues Lance Askildson, Provost & Senior Vice President for Academic Affairs, and Janet Davidson, Vice Provost for Academic Affairs. Your comments were very helpful in informing the Commission's deliberations. The date of this action constitutes the effective date of the institution's status with WSCUC.

Actions

- 1. Receive the Special Visit team report that focused on an update on the strategic plan to include prioritization of initiatives, resources, and key performance indicators, faculty role in academic quality and assessment, improved quality of online learning, and improvement of the new budget process
- 2. Continue with the previously scheduled reaffirmation review with the Offsite Review in fall 2026 and the Accreditation Visit in spring 2027.

The Commission commends CUH in particular for the following:

- 1. The budgeting process, which has continuously improved since it was introduced in 2019. It is praised by the university community and has become an expected part of the institutional culture. This has allowed the University to deploy its resources more effectively, in alignment with its strategic plan.
- 2. The Center for Teaching and Learning (CTL) is a widely respected resource for Chaminade and its faculty. Its strategic goals align with the institutional goals for increasing educational quality and excellence.
- 3. The success of fund raising, including gifts, grants, and community support.
- 4. The consistent use of data to inform decisions in all areas of the University.
- 5. Faculty development in assessment practices and the application of outcomes assessment across disciplines to improve academic quality.
- 6. The confidence and enthusiasm of major constituencies, including board, administration, faculty, and staff regarding the mission, values (Marianist characteristics), direction, and leadership of the institution.
- 7. The successful integration of the Psy.D. program, which shows positive trends in applications and retention and has secured professional accreditation.

The Commission requires the institution to respond to the following issues:

- 1. The Board of Regents should ensure that its members understand their institutional stewardship role and responsibilities by providing ongoing opportunities for training and development (CFR 3.9 and WSCUC Governing Board Policy).
- 2. Senior leadership should ensure that its decision-making practices and processes support the development of appropriate academic policies and procedures such as a credit hour policy. (CFRs 1.7 and 3.7)
- 3. The institution's faculty should exercise primary responsibility for academic quality and character, including the development and initial approval of new programs. (CFR 3.10)
- 4. As CUH develops its new strategic plan, the university should monitor the implementation of the plan based on clearly identified key performance indicators. (CFR 4.6)

In accordance with Commission policy, a copy of this letter is being sent to the chair of CUH's governing board. A copy of this letter will also be sent to Chancellor Vasquez. The Commission expects that the team report and this action letter will be posted in a readily accessible location on the CUH's website and widely distributed throughout the institution to promote further engagement and improvement and to support the institution's response to the specific issues identified in these documents. The team report and the Commission's action letter will also be posted on the WSCUC website. If the institution wishes to respond to the Commission action on its own website, WSCUC will post a link to that response on the WSCUC website.

Finally, the Commission wishes to express its appreciation for the extensive work that CUH undertook in preparing for and supporting this accreditation review. WSCUC is committed to an accreditation process that adds value to institutions while contributing to public accountability, and we thank you for your continued support of this process. Please contact me if you have any questions about this letter or the action of the Commission.

Sincerely,

Jamienne S. Studley

President

JSS/thh

Cc: Phillip Doolittle, Immediate Past Chair Tracy Poon Tambascia, Chair Janet Davidson, ALO Keiki-Pua Dancil, Board Chair Rev. Oscar Vasquez, S.M., Chancellor Members of the Special Visit team Tamela Hawley, Vice President